

North Carolina Medical Society Board of Directors

Saturday, December 13, 2025

9:30 AM - 11:00 AM

Title:	NCMS Board of Directors Agenda
Location/Link:	NCMS Building
	Raleigh, NC
Room:	Board Room
President:	Carl Westcott, MD



To Attend:	NCMS Board Members		NCMS Staff	
	President	Carl J. Westcott, MD	Stephen Keene, CEO	
	President-Elect	Karen Smith, MD	Ashley Rodriguez, Chief Legal Officer	
	Immediate Past President	John Meier, IV, MD	John Thompson, Chief Strategy Officer	
	Secretary/Treasurer	Tracy L. Eskra, MD	Larry Crawford, Chief Financial Officer	
	Region 1 Representative	Claude Jarrett, MD	Erin Grover	
	Region 2 Representative	Charul Haugan, MD		
	Region 3 Representative	Katie Lowry, MD		
	Region 4 Representative	Martin Palmeri, MD		
	At-Large Member	C. Labron Chambers, Jr., MD		
	At-Large Member	Bill Ferrell, MD		
	At-Large Member	Jugta Kahai, MD		
	At-Large Member	Ronnie Laney, Jr., MD		
	At-Large Member	Bryant Murphy, MD		

Mission of the NCMS: to provide leadership in medicine by uniting, serving, and representing physicians and their health care teams to enhance the health of North Carolinians.

Time	Description	Additional Attachments	Presenter	Action
9:00 AM	Welcome and Call to Order		Dr. Westcott	
9:01 AM	Approval of Minutes: October 2025	DRAFT Minutes	Dr. Westcott	Approve Minutes
9:02 AM	UBS to talk about investments		Kristi Thelen	
9:15 AM	Secretary Treasurer's Report: 2024 Audited & Financial Statements, September YTD 2025 Financial Statements, Proposed 2026 Budget	Report Handout	Dr. Eskra	Adopt Budget
9:30 AM	Physician Unions (Wilmington)		Steve Keene	
9:45 AM	CEO Report		Steve Keene	
10:15 AM	AMA Interim Meeting		Steve Keene/Dr. Westcott	
10:30 AM	NLDC Scope of Work for 2026		Steve Keene	Motion
10:50 AM	Board Meeting Schedule for 2026	Schedule	Steve Keene	
11:00 AM	Adjourn		Dr. Westcott	